

## Innovation systems

How can regions boost the implementation of their innovation policy?

**April 2014** 

## **POLICY PAPER**

**Prof. Dr. Peter Heydebreck** Inno group consulting



Thematic capitalisation

Over the last seven years the INTERREG IVC programme has been enabling public institutions all over Europe – over 2000 in total – to 'learn through cooperation' across 204 different interregional projects aimed at improving regional policies.

In June 2012, the programme commissioned a team of thematic experts to analyse, benchmark, and capitalise on the wealth of knowledge generated by projects working on similar regional development issues. Altogether, 12 policy themes, ranging from innovation to the environment, have been covered. 12 reports are now available detailing the insights and lessons from this capitalisation process for the benefit of all regions across Europe.

This policy paper distils the essential findings of the report into a 'ready-to-use' tool to convince policymakers of not only the need for change, but exactly what change is required.



The future economic development of Europe as a whole rests on regional ability to create new knowledge and exploit the knowledge potential. Europe's regions strive for sustainable competitiveness at the global level in many respects, by supporting businesses and attracting individuals and institutions.

This ambition challenges policymakers on a regional, national and European level to develop and foster effective and efficient innovation systems capable of providing a competitive edge. Through the actions and interactions of the universities, industrial firms, research institutes and others that make up these systems, new knowledge and technology is produced and diffused.

However, the performance of a regional innovation system (RIS) can be impaired due to individual or systemic reasons. Having analysed ten interregional cooperation projects working on the "Innovation Systems" theme, a set of similar challenges to address have been identified.

RIS Challenges	
Fragmentation of the system	Insufficient resources / focus
<ul> <li>Numerous actors, initiatives, projects</li> </ul>	<ul> <li>No support to vital system functions like technology</li> </ul>
<ul> <li>Weak alignment and lack of common goals</li> </ul>	transfer and innovating SMEs
Impaired dissemination of	Lack of synergies
<ul><li>information</li><li>Primarily the dissemination to SMEs</li></ul>	<ul> <li>Between actors and initiatives on systematic level</li> </ul>

The mutual learning and sharing of good practices between regions, a key part of interregional cooperation, provide the regions with ideas and tools to overcome the particular challenges of each specific RIS.

The good practice inventory of the "Innovation Systems" theme contains 30-40 highly relevant schemes that have been distilled from the approximately 500 good practices identified by the projects. The areas they cover are illustrated below:

Common and less common thematic areas addressed by the Good Practices		
Thematic areas most commonly addressed by GPs	Thematic less well covered by GPs	
<ul> <li>spin-offs and incubation</li> </ul>	- Venture and early stage	
<ul> <li>Cluster development and management</li> </ul>	funding - Internationalisation	
<ul> <li>Technology transfer – Research commercialisation</li> </ul>		
<ul> <li>Linking SMEs to knowledge providers</li> </ul>		

However, incorporating good practices from other regions into an innovation policy is not automatically a recipe for success. The key is to be aware of regional contexts and make the necessary adaptions to the scheme during implementation. Those practices that are very easily transferable are often less innovative in their approach.

There is a set of characteristics that is recurrent in successful innovation systems, and that represents a goal towards which regional policy actors can target their policy actions. Having clear objectives for the desired development of the RIS can aid in the formulation of innovation policies, and also help in implementation as stakeholders can connect the policies to a desired target state. Regions should strive to shape:

Innovation systems with dynamic and flexible structures and processes

This facilitates diffusion of knowledge throughout the economy

Innovation systems that are networked mutual learning systems

Synergies are created through close interaction of RIS members

Innovation systems with critical mass of resources

- This includes access to external know-how and competence

Innovation systems that are needs-oriented

- Based on the need of businesses, and with good links between investors and companies

Innovation systems that handle both regional priorities and support clusters and internationalisation

 This implies specialisation based on regional assets, as well as focus on European-level policies

## Policy sharing, policy learning

22 May 2014, Brussels

A day of learning about the latest policy trends and best practices available from all around Europe in 12 topics



This **one-day event** will showcase policy recommendations and lessons learnt resulting from the thematic analysis of the projects.

Thematic specialists and practitioners will present the knowledge acquired through interregional cooperation and discuss the latest policy trends and common challenges identified in European regions.

Interactive workshops and networking opportunities will allow those involved in policymaking to share ideas, get inspired and make new contacts for the future.

Whether you work for a local municipality, regional authority or national ministry; regional agency or European association...as long as you are involved in the policy process, you are welcome to come and share your experiences and leave with good practices you might like to try at home.

**REGISTER ON:** 

http://www.interreg4c.eu/policy-sharing-policy-learning

